

**WESTERN WASHINGTON UNIVERSITY  
BOARD OF TRUSTEES  
MEETING MINUTES  
THURSDAY, DECEMBER 10, 2015**

**1. CALL TO ORDER**

Chair Karen Lee called the regular meeting of the Board of Trustees of Western Washington University to order at 3:07 p.m., in the Boardroom, Old Main 340, in Bellingham, WA.

**Board of Trustees**

Karen Lee, Chair  
Sue Sharpe, Vice Chair  
Earl Overstreet, Secretary  
Betti Fujikado  
Chase Franklin  
John M. Meyer  
Mo West  
Seth Brickey

**Western Washington University**

Bruce Shepard, President  
Brent Carbajal, Provost and Vice President for Academic Affairs  
Eileen Coughlin, Senior VP, Vice President for Enrollment and Student Services  
Brian Sullivan, Assistant Vice President for Business and Financial Affairs  
Stephanie Bowers, Vice President for University Advancement  
Steve Swan, Vice President for University Relations and Community Development  
Molly Ware, Faculty Senate President  
Roger Leishman, Assistant Attorney General  
Paul Cocke, Director of University Communications  
Paul Dunn, Special Executive Assistant to the President  
Elissa Hicks, Assistant Secretary to the Board of Trustees

**2. STRATEGIC DISCUSSION: TRANSITIONS AND WESTERN'S FUTURE, JOINT SESSION WITH FOUNDATION BOARD**

Karen Lee, Chair, Board of Trustees and Dan Guy, President, Western Foundation Board led a discussion regarding Western's future transitions, both administratively and with the campaign, and how to build the relationship between the two Boards. Guy stated that on November 12, 2015, National Philanthropy Day, the campaign officially met their \$60 million goal and that the Foundation would be looking at a campaign wrap-up celebration sometime this coming spring. Trustees and Foundation Board members provided positive feedback about the campaign including:

- Positively elevated Western's presence in Washington State
- Inspired alumni pride in Western Washington University
- Provided a greater platform to tell the story of Western
- Improved the Western message in the Seattle community
- Focused Western's attention and gave us a clearer sense of self and what we stand for

- Gave Western and opportunity to think transformational and about the future
- Allowed for Foundation Board Development, strengthen the Foundation and helped to foster an improved cooperation and relationship between the Foundation, Board of Trustees and University Administration
- Provided the incoming president a great asset at the beginning of their term
- Allows for holes and needs on campus to be filled

The Boards also discussed how they could continue to foster and strengthen the relationship between the two. They talked about the need to continue to get to know each other personally in order to further their common goals and vision for Western, but also the need to respect and support each board's individual charges of governance and development. Both boards agreed that the new culture of listening and nurturing relationships needs to continue not only for the two boards but for the campus as a whole so that students feel as much a part of the culture and stay connected to the university after they graduate.

**3. EXECUTIVE SESSION MAY BE HELD TO DISCUSS PERSONNEL, REAL ESTATE AND LEGAL ISSUES AS AUTHORIZED IN RCW 42.30.110.**

4:30 – 5:00

At 4:44 p.m. Chair Lee announced that the Board would convene in Executive Session for approximately 30 minutes to discuss personnel and legal matters as authorized in RCW 42.30.110 (1)(g)&(i).

The Board returned to open meeting at 5:25 p.m. with no action to report.